

## **APPENDIX A: Summary of initial consultation findings**

### **Consultation question: 1**

We presented a number of options (including a diagram) for an improved partnership network.

#### **1 (a) We asked... Would our proposed approach enable us to have a strategic place shaping role?**

**You said...**Yes.

#### **1 (b) When thinking about the various sub groups that currently exist and could exist, we asked...Why do we need a group; will a permanent group add value; and would a Task & Finish group be a better option?**

**You said...**We need a group to:

- Bring together key partners across the Slough
- Direct and focus activity on the priorities
- Drive delivery across Slough

**Gaps include:**

- An overarching Group to lead on the Place and Regeneration agenda
- A dedicated Group to lead on the housing

**Task & Finish groups** could be established to deal with particular issues as and when they arise or which don't have a dedicated partnership group

**Other comments:**

- The Children and Young People's Partnership Board (CYPPB) is being reviewed and may need to change
- The Health subgroup of the CYPPB could report into the Adult Social Care PDG.
- The Health and Adult Social Care Group should oversee the implementation of any measures developed to tackle fuel poverty (given its direct impact on health). It should also oversee the monitoring of the Low Emission Strategy (to help combat poor air quality/reduce negative impact on some resident's health outcomes).
- The Board's relationship to the Slough Adults Safeguarding Board (SASB) works well and does not require any additional scrutiny/review
- The Preventing Violent Extremism Group should provide regular twice yearly reports on its activities.
- The Board could include a representative from the Youth Parliament to ensure the voice of Slough's young people is heard.

**AN AMENDED PARTNERSHIP DIAGRAM IS ATTACHED AT APPENDIX B.**

## **Consultation question: 2**

The workshop in January identified a long list of potential priorities where the Board could make a difference.

### **2(a) We asked...Are these important?**

**You said...**Yes – although you:

- Questioned why there were two housing related categories and suggested they could be combined?
- Challenged why "...smoking, reduce risk taking" were included if these relate to young people as Slough has the lowest stats in the region
- Noted that "Use behaviour change to encourage positive behaviour" is already being tackled.
- Questioned the relationship between the priorities of the Wellbeing Strategy, role of the Wellbeing Board and the Council's Five Year Plan.

### **2(b) We asked...Are they being done by someone already?**

**You said...**This wasn't clear. It was suggested that an audit of what the Partnership Groups were doing would provide clarity about who is doing what.

### **2(c) We asked...Where are the gaps and is it realistic for the Board to do something?**

**You said ...**

- Crime - while this is essentially for the Safer Slough Partnership (SSP) to lead, the Board still needs to have strategic oversight of what the SSP and its partners are doing, to help focus/drive these groups in the right direction.
- Regeneration of town centre
- Developing Slough as a Smart City
- Heathrow expansion
- Troubled Families Programme
- Child Poverty
- Fuel Poverty
- Air quality
- Developing and promoting low carbon technologies
- Climate change resilience – preparing the communities of Slough for extreme weather events e.g. extreme cold, flood and heat waves
- Reactive and proactive emergency planning

### **Consultation question: 3**

We set out a proposed framework for the next Wellbeing Strategy based on information from the January workshop.

#### **3(a) We asked...What needs to be highlighted in the Wellbeing Strategy?**

##### **You said...**

- The specific areas that the Board will focus on each year - what can realistically be achieved.
- Those areas where partnership or closer collaboration would enable added value to be brought for the benefit of Slough residents

#### **3(b) We asked...Where can the Board add value – top 3 things each year and targets?**

##### **You said...**

- 1) Increasing healthy life expectancy - directly links to deprivation, differences in gender and between wards, comparison with neighbours, life chances, poor air quality, poor health outcomes
- 2) Improving mental health and wellbeing - because it runs through each of the lifecycle categories identified in the consultation i.e. start well, live well and age well.
- 3) Housing - links to health, social mobility, community cohesion and resilience, fuel poverty, community safety, climate change
- 4) Encouraging Slough Urban Renewal - links between quality and condition of built environment, housing and health

#### **3(c) We asked...Should the approach of the Board be broad based - trying to do everything – or a narrow focus on a limited number of priorities?**

**You said...** It needs to take an interest in a large number of areas – but concentrate on the delivery of a limited number of priorities/outcomes.

#### **3(d) We asked...Should the Board be focussing on specific wellbeing outcomes or on creating ways of working which could benefit several outcomes?**

**You said...** A mixture of both. It should focus on outcomes, because that is how it can identify where improvements need to be made (albeit some outcomes are hard to quantify), but ways of working too which may be acting as a barrier to delivery, depending on which priorities/outcomes are identified.

Comments were also received on the detailed content of the proposed framework for the Wellbeing Strategy and these are reflected in the amended proposal at Appendix C.

## **Ways of working**

Although we didn't formally ask any questions around this, the consultation included a summary of proposals to improve our ways of working that were identified at the January workshop. We received a number of comments on these which are set out below.

**We therefore propose to initiate a Task and Finish group to explore these in more detail.**

### **Membership**

- Membership of the Board and the Partnerships Groups should be reviewed annually or bi annually.
- The elected members involved in community cohesion and resilient communities should be represented on the Board either as permanent members or as and when a cohesion/prevent issue arises/is taken to the Board.
- The Board should have a permanent representative from each of the Partnership Groups
- The acute sector should be represented on the Board.
- The Board could include a representative from the Youth Parliament to ensure the voice of Slough's young people is heard.

### **Relationship to other groups/bodies**

- The Board needs to have some real 'teeth' to challenge the council (and others) about why they fail to respond or take action on a particular issue identified by the Board for action.
- Strengthen the relationship between the Health Scrutiny Panel and the Board, so that the Board can fully utilise the Panels wider intelligence gathering function and help inform, challenge and focus.

### **Task and finish groups**

- These should be overseen by the Board:
- They should only be set up to deal with specific subject areas/issues/gaps not being dealt with by the partnership groups/elsewhere.
- The Board should set the priorities for each of these groups and monitor their performance – so that they are effective. These should be widely consulted on before they are set. They should focus on specific deliverables.

### **Forward planning and reports**

- Control over the agenda/agenda planning should rest with Board members.
- More clarity (for the Board, the Partnership Groups and the others) is required about the referral process for routing issues between the various groups.
- Agenda planning needs to be a standing item on all future agendas.
- The Board should initiate the dialogue on a particular issue – then pass it on to others to investigate/explore options and report back/make recommendations
- The report template should be refreshed because the report packs are too long and not strategic enough. It also needs to form part of a common (light touch) reporting framework with similar agenda format and operating structure that all of Partnership Groups should adopt.

**Performance**

- The Board should provide the focus and drive what the Partnership Groups are doing and hold them to account to really challenge them to perform/deliver.
- The Partnership Groups should report progress back to the Board more regularly and ideally before each meeting electronically.
- The Board needs a balanced scorecard or dashboard that shows performance against each outcome/target at a glance and which can be reviewed at each meeting.
- The evaluation/feedback form needs to be updated to challenge members to think about their performance and participation at meetings.

**Communications and engagement plan**

- The website needs to be refreshed to coincide with the launch of the Strategy.
- A digital approach for communicating with the public needs to be developed – which includes a platform for the Board to be able to share/present information about what it is doing with the wider partnership (such as their strategies and plans, agendas, action plans etc.) and the public.
- More effective engagement with our communities needs to be undertaken.
- The next Strategy needs to include a list of abbreviations and a glossary.